

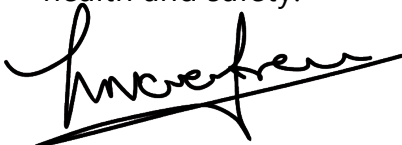
HEALTH AND SAFETY POLICY

OUR BELIEF:

The safety and health of all the people who work in and with the Tata Steel Group is our number one priority.

OUR PRINCIPLES:

- **All injuries and work related illness can and must be prevented.**
We all have a duty to prevent harm. No one should be injured as a result of our operations.
- **All employees and contractors are responsible for their own health and safety and that of their colleagues, with management accountable.**
We all have a role to play in managing risk in our operations. Management has additional responsibilities to demonstrate leadership and high standards in health and safety, and is ultimately accountable.
- **Employee engagement and training is essential.**
Everyone must be involved in health and safety every day and have the opportunity to contribute positively to a safer and healthier workplace. Employees must know how to keep themselves and those around them safe. They should receive suitable training on the hazards they face and the control measures to be applied.
- **Working safely is a condition of employment for all employees and contractors.**
A commitment to work safely can only be demonstrated by our actions ... or inactions.
- **Excellence in health and safety drives excellent business results.**
Without a healthy and safe operation there can be no business.
- **Safety and health is integrated into all our business management systems and processes.**
Sound business decisions cannot be made without genuine consideration for people's health and safety.



T V Narendran
Managing Director
Tata Steel Limited



Henrik Adam
CEO
Tata Steel Europe Limited